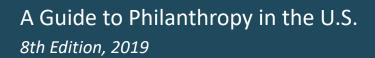
SNAPSHOT OF TODAY'S

PHILANTHROPIC LANDSCAPE







// INTRODUCTION: Reflections on the Latest Data

In 2018, charitable giving in the United States reached a record-breaking \$427 billion reported in contributions from individuals, companies, foundations, and charitable bequests.

Despite this extraordinary number, there are some underlying trends which raise concerns about the participation of American households in charitable giving. Annual surveys, such as the *Philanthropy Panel Study* by the IUPUI Lilly Family School of Philanthropy, indicate that the percentage of American households that report making charitable gifts has declined. The most significant dip was during the financial crisis in 2009 with an estimated 14 million fewer U.S. households reporting charitable gifts.

Evidence of this trend can be seen in decreasing support in the religious sector, declining alumni participation rates at many educational institutions, and lower engagement in several leading corporate matching gift programs.

In contrast, the philanthropic activity of American households with an income of \$200,000 or more is growing in significance as evidenced by large publicly reported charitable gifts, institutional fundraising success stories, and an influx of personal assets into donor-advised funds. Those who do give are giving considerably more.

There are more than one million registered nonprofit organizations in the United States. How these institutions respond to these trends will affect their revenue streams well into the future. With this in mind, we have endeavored to consolidate many insightful reports on giving and volunteering into this *Snapshot of Today's Philanthropic Landscape*.

We hope this publication provides valuable information that helps nonprofit organizations develop informed strategies to support their vital missions.

Robert Kissane Chairman CCS Fundraising

Contents

- 1 Report Highlights
- 3 Snapshot of Giving
- 7 Individual Giving
- 15 High Net Worth Giving
- **27** Generational Giving
- 33 Online Giving
- **37** Foundation Giving
- 43 Corporate Giving
- 49 Glossary of Terms
- 51 About CCS Fundraising

Report Highlights

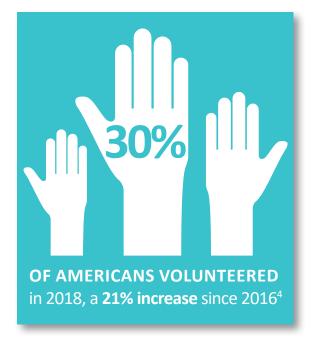
\$427 BILLION

In 2018, giving reached \$427.71 billion after breaking \$400 billion for the first time in history in 2017¹









Sources:

- 1 The Giving Institute: Giving USA: The Annual Report on Philanthropy, 2019 2 IUPUI Lilly Family School of Philanthropy: Philanthropy Panel Study, 2017
- 3 Bank of America: U.S. Trust Study of High Net Worth Philanthropy, 2018
- 4 Corporation for National & Community Service: "Volunteering in America," 2018





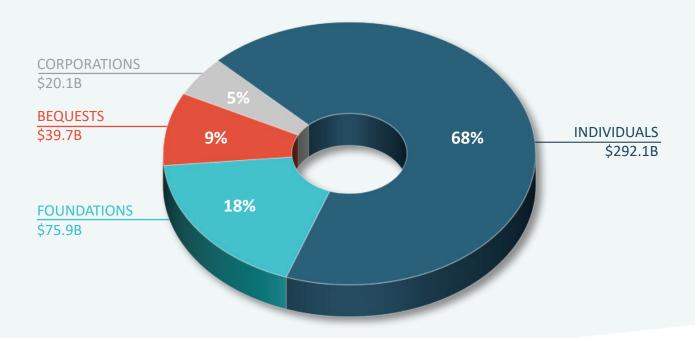




Sources:

- 1 Blackbaud: The Next Generation of American Giving, 2018
- 2 Bank of America: U.S. Trust Insights on Wealth and Worth, 2018
- 3 CECP: Giving in Numbers Report, 2018
- 4 Nonprofits Source: "Online Giving Statistics," 2018

In 2018, Americans Gave \$427.71 Billion



GIVING SOURCE AN	MOUNT	CHANGE IN GIVING SINCE 2017
Individuals	\$292.1B	1.1% Decrease
Bequests	\$39.7B	0.0% Increase
Corporations	\$20.1B	5.4% Increase
Foundations	\$75.9B	7.3% Increase

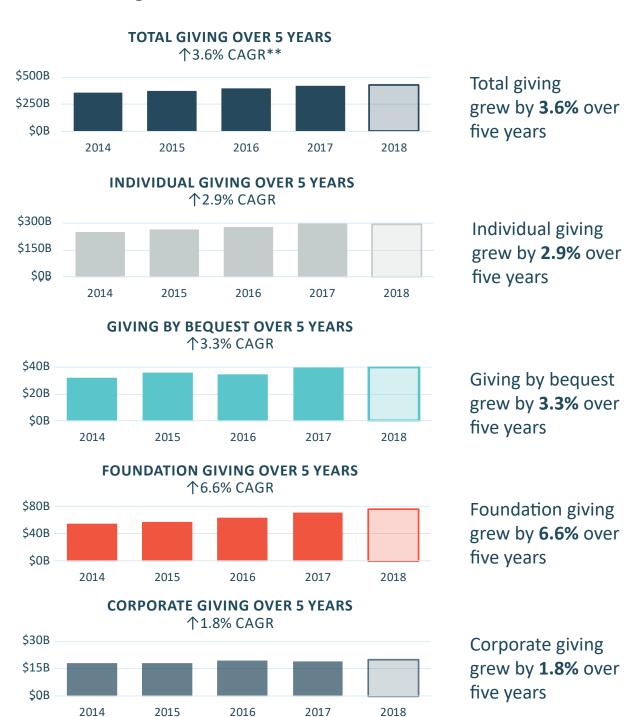
Noteworthy Trends

- Individual Giving fell below 70 percent of total giving for the first time since 1954
- Foundation Giving increased the most of all sources
- **Corporate Giving** was the only other source to report an increase
- **Giving by Bequest** showed no growth in 2018 after increasing 14.6 percent from 2016 to 2017

^{*}According to Giving USA, updated estimates for total giving in 2017 was \$424.7 billion

All Charitable Giving Sources Have Grown Over the Last Five Years*

A look at source growth between 2014 and 2018:

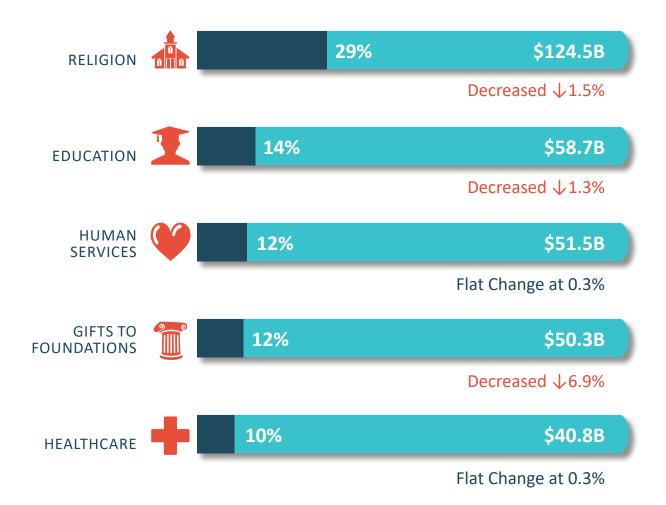


^{*}In current dollars

Source: The Giving Institute: Giving USA: The Annual Report on Philanthropy, 2019

^{**}Compound annual growth rate (CAGR)

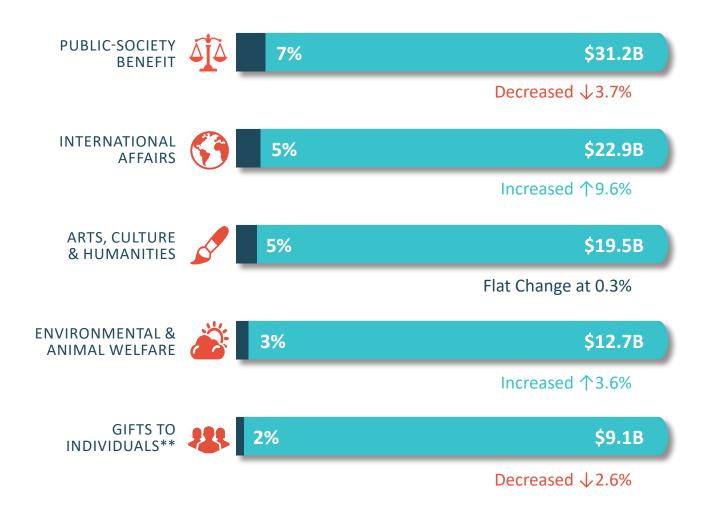
Sectors that Experienced Large Growth in 2017 Declined in 2018





For the first time, giving to **Religion** fell below 30 percent of the total. While giving in this sector declined, it is still the largest sector by a wide margin.

^{*}Numbers are rounded.





International Affairs and Environmental & Animal Welfare organizations may have seen an increase because these are popular causes among younger generations.

^{*}Numbers are rounded.

^{**}Gifts to Individuals: In-kind gifts to individuals in need, made by foundations or assistance programs.

Individual Giving Fell Slightly in 2018 to \$292.1 Billion, Yet Remains the Largest Source



Individual giving accounted for **68%** of all giving in the U.S.¹



Individual giving decreased by **1.1%** since 2017, which is the only source that declined last year

56% of the Population Gave to Charity²

- **47%** of the amount given supported secular causes
- 34% of the amount given supported religious causes

Average American Donors Spend³...



55 cents on charity for every \$1 on healthcare



35 cents on charity for every \$1 on food

\$2,514 is the average amount given.²

Most Donors Research Nonprofits Before Giving

Prior to making contributions, donors consider the following factors:

TOPIC	% OF DONORS WHO RESEARCH BEFORE GIVING
Overall Efficiency	70%
Philanthropic Impact	59%
General Reputation	54%
Operating Costs	53%
Mission and Services	53%
Executive Salaries	43%
Funding Sources	31%

INSTITUTIONAL SPENDING REMAINS A PRIORITY



The Share of American Households Who Report Giving to Charity Has Declined

FEWER MIDDLE CLASS DONORS

Increased Itemization



52% of itemized donations came from households with income of \$200,000 or higher in 2015, while 10 years earlier that percentage was regularly around 30%

Shrinking Donor Base



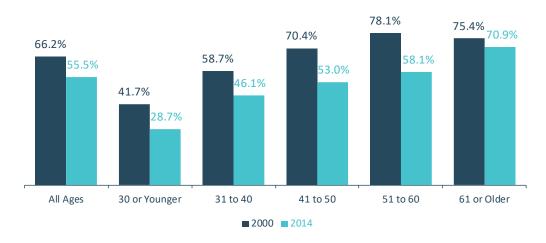
83% of donations came from 20% of households



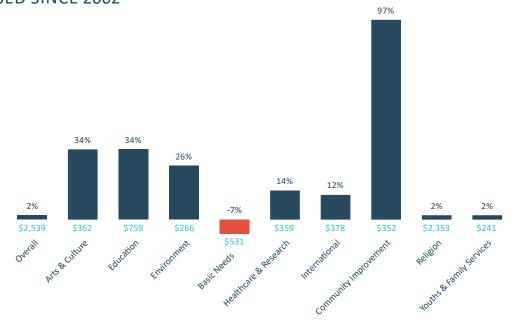
49% of donations came from only 1% of households

Since 2000, the number of U.S. households indicating that they give to charity has declined from 66 percent to 55 percent. This reflects either fewer U.S. households are giving to charity or households are practicing non-traditional charitable behavior.

WHILE THE NUMBER OF HOUSEHOLDS DONATING HAS DECREASED IN EACH AGE GROUP...



...THOSE DONATING ARE GIVING MORE, AS AVERAGE DONATION SIZE HAS INCREASED SINCE 2002



More Americans are Volunteering

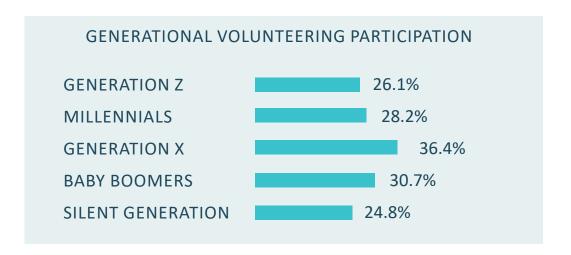
↑21.7% INCREASE

The volunteer rate in 2018 was **30.3%** and in 2016 it was 24.9%, an increase of 21.7%

↑23.5% INCREASE

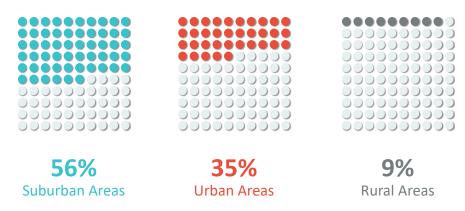
The number of volunteers in 2018 was **77.3 million** and in 2016 it was 62.6 million, an increase of 23.5%

Of those who volunteered, **80 percent** also donated.



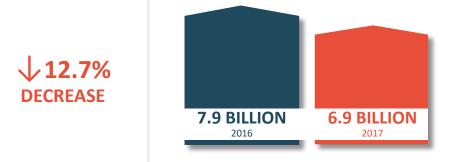
Generation X is taking a larger role in volunteering and charitable giving.

DEMOGRAPHICS OF A SURVEY OF 7,215 VOLUNTEERS1



79 percent are female volunteers.

ESTIMATED VOLUNTEER HOURS²





Estimated value of each volunteer hour: \$25.43

Despite an increased number of volunteers, the estimated total value was \$167 billion, a \$17 billion decrease from 2016.

This 10 percent drop may be attributed to a decrease in hours volunteered.

Sources:

¹ Verified Volunteers: "Volunteer Perspective – Industry Insights 2019"

² Corporation for National & Community Service: "Volunteering in America," 2018

America's Most Philanthropic States

TOP 10 STATES BY TOTAL GIVING



CALIFORNIA

\$29.6B TOTAL GIVING 38.4M POPULATION

\$770.83 PER PERSON



ILLINOIS

\$7.9B TOTAL GIVING 12.8M
POPULATION

\$617.19 PER PERSON



NEW YORK

\$18.1B

19.6M POPULATION

\$923.47 PER PERSON



PENNSYLVANIA

\$6.3B

12.7M
POPULATION

\$496.06 PER PERSON



TEXAS

\$15.9B TOTAL GIVING P

26.5M POPULATION

\$600.00 per person



NORTH CAROLINA

\$5.7B TOTAL GIVING

9.8M POPULATION

\$581.63 PER PERSON



FLORIDA

\$11.7B

19.6M

\$596.94 per person



VIRGINIA

\$5.7B OTAL GIVING 8.2M POPULATION

\$695.12 PER PERSON



GEORGIA

\$8.2B 10.0 TOTAL GIVING POPULAT

\$820.00 per person



NEW JERSEY

\$5.5B TOTAL GIVING 8.9M POPULATION

\$617.98 PER PERSON

Although New York and Florida share the same population size (19.6 million), **New Yorkers** gave \$6.4 billion more.

Top Metro Areas for Giving



	METRO AREAS	POPULATION	TOTAL ITEMIZED CONTRIBUTIONS
1.	New York	8.5M	\$22.1B
2.	Los Angeles	3.9M	\$11.2B
3.	San Jose	1.0M	\$8.6B
4.	Chicago	2.7M	\$7.9B
5.	Washington, DC	681.1K	\$7.1B
6.	Atlanta	472.9K	\$6.9B
7.	San Francisco	870.8K	\$6.9B
8.	Dallas-Fort Worth	1.3M	\$6.1B
9.	Boston	678.4K	\$5.3B
10.	Philadelphia	1.6M	\$4.7B

The Influence of High Net Worth Individuals* is on the Rise

The Millionaire Population has Increased¹

- The U.S. added 878,000 new millionaires, which accounts for approximately 40 percent of the global increase.
- There are currently 17,350,000 millionaires in the U.S.
- 47 percent of the world's ultra high net worth individuals** are in the U.S.²

More private foundations and donor-advised funds are being created by wealthy philanthropists.

Petween 2005-2015, foundations increased 21%, and the amount of assets increased 62% over the same time

The number of gifts over \$1M increased 1% between 2011-2015, but the value of those gifts increased 15%

^{*}High Net Worth Individuals (HNWIs) are those having investible assets of \$1 million or more, excluding primary residence, collectibles, consumables, and consumer durables.

^{**}Donor whose net worth exceeds \$50 million.

¹ Credit Suisse: Global Wealth Report, 2018

² Institute for Policy Studies: Gilded Giving, 2018

90% of High Net Worth (HNW) households donated to charity in 2017.

AVERAGE GIFT AMOUNT

↑15% INCREASE





85% of HNW households reported giving to secular causes



49% of HNW households reported giving to religious causes

Nearly Half of High Net Worth Individuals Volunteered



48% of HNWIs volunteered for a charitable organization

142

Those who volunteered did so for an average of **142** hours, approximately 2.7 hours per week



HNWIs volunteered for an average of **three** organizations

REPORTED VOLUNTEERING BY DEMOGRAPHICS

GENDER

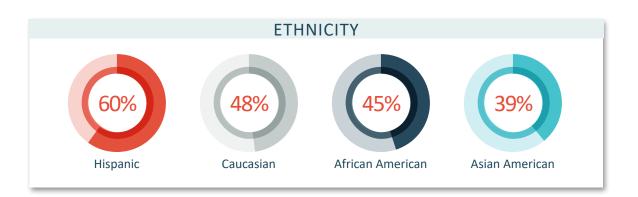
56% of Women Volunteered

41% of Men Volunteered

AGE

43% of Millennials Volunteered

49% of Generations Older
Than Millennials
Volunteered



Wealthy Hispanic households volunteered at a higher rate than other groups surveyed.

High Net Worth Individuals Serve on Boards to Affect Change

24% of HNWIs serve on the board of a nonprofit organization.

THE EFFECTS SERVING ON A BOARD HAS ON GIVING TO AN ORGANIZATION



Note: Numbers may be rounded

REASONS BOARD MEMBERS GIVE

TOPIC	%
Belief in the mission	81%
Personal fulfillment	53%
Desire to support specific projects	51%
Belief in organization's leadership	40%
Sense of obligation	29%
Have a "give or get" policy*	26%
Requirement from organization	9%

^{*}Requiring a specific amount of giving or leveraging connections to raise a certain amount of funds.

Why High Net Worth Individuals Give to a Particular Charity

Organizational factors that contribute to giving decisions:

Alignment with personal values

Alighment with personal values	
	74%
First/secondhand experience benefiting from organization	
54%	
Nonprofit is recognizable or reputable	
50%	
Perceived need of organization or issue area	
49%	
Association with another institution	
26%	
Nonprofit report rankings	
18%	
Compelling pitch (in person or collateral)	
9%	

INDIVIDUAL MOTIVATIONS FOR GIVING THAT RANK HIGHEST IN IMPORTANCE	%
Belief in mission	54%
Belief gift can have an impact	42%
Giving to same cause each year	34%
Religious beliefs	25%
Tax benefits	17%

Why High Net Worth Individuals Stop Giving

28% of HNWIs stopped giving to an organization they had given to in previous years.

Organization made too many requests too often

41%

Change in personal giving priorities

25%

Change in personal circumstances

21%

Organization was not effective or didn't communicate its effectiveness

16%

Organization changed leadership, mission, or activities in ways donor didn't support

13%

Project was completed or impact goal was met

10%

Financial amount requests were not appropriate

9%

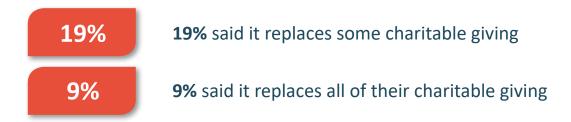
Organization did not respect privacy or personal information

8%

WHEN ASKED IF THEIR GIFT IS HAVING THE IMPACT THEY INTENDED	%
Yes	42%
No	4%
Don't know	54%

Nearly Half of High Net Worth Individuals Have a Giving Strategy

Of the HNW donors who participated in impact investing,* the majority (68%) said it is not a substitute to already existing charitable giving, but an addition.

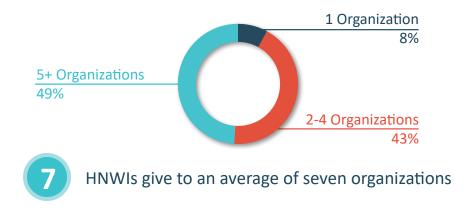


The more knowledgeable donors become about philanthropy/charitable giving, the more likely they are to create a strategy and a budget.



86% of donations come from personal assets and income.

MOST DONORS GIVE TO MULTIPLE ORGANIZATIONS ANNUALLY



^{*}Impact Investing: Investments made into companies, organizations, and funds with the intention to generate a measurable, beneficial social or environmental impact alongside a financial return.



The 2018 Philanthropy 50

The *Chronicle of Philanthropy* compiles a list of those who give the most over the course of a year.

	DONOR	TOTAL 2018 GIVING	LOCATION	WEALTH SOURCE	TOP CAUSE
1	Jeff and Mackenzie Bezos	\$2.0B	Seattle, WA	Technology	Human Services
2	Michael Bloomberg	\$767.0M	New York, NY	Media & Entertainment	Various
3	Pierre and Pam Omidyar	\$392.0M	Honolulu, HI	Technology	Various
4	Stephen Schwarzman	\$390.0M	New York, NY	Finance	Higher Education
5	Steve and Connie Ballmer	\$295.0M	Hunts Point, WA	Technology	Various
6	Paul Allen	\$261.4M	Seattle, WA	Technology	AI; Medical Research
7	Mark Zuckerberg and Priscilla Chan	\$213.6M	Palo Alto, CA	Technology	Various
8	John and Laura Arnold	\$204.3M	Houston, TX	Energy; Finance	Various
9	Jay Alix	\$200.0M	New York, NY	Consulting	Higher Education
10	Edward Bass	\$160.0M	Fort Worth, TX	Family Wealth; Finance	Higher Education
11	Craig Newmark	\$143.8M	San Francisco, CA	Advertising	Various
12	Bill and Melinda Gates	\$138.0M	Medina, WA	Technology	Various
13	Richard and Susan Rogel	\$110.0M	Avon, CO	Finance; Insurance	Cancer Research
14	Irwin and Joan Jacobs	\$108.8M	La Jolla, CA	Telecommunications	Various
15	Robert and Karen Hale	\$105.0M	Quincy, MA	Telecommunications	Healthcare
16	David and Rita Nelson	\$103.0M	De Pere, WI	Media & Entertainment	Various
17	Raymond and Barbara Dalio	\$102.8M	Greenwich, CT	Finance	Various
18	Shelby Davis	\$101.0M	Jackson Hole, WY	Finance	Higher Education
19	Sheryl Sandberg	\$100.7M	Menlo Park, CA	Technology	Various
20	Evan and Sara Williams	\$100.3M	San Francisco, CA	Technology	Various
21	Marc and Lynne Benioff	\$100.3M	San Francisco, CA	Technology	Various
22	Robert and Nancy Carney	\$100.0M	Houston, TX	Finance; Media & Entertainment	Higher Education
23	Harry and Linda Fath	\$100.0M	Cincinnati, OH	Real Estate	Conservation; Human Services
24	Denny Sanford	\$100.0M	Sioux Falls, SD	Finance	Education
25	Charles Munger	\$90.4M	Santa Barbara, CA	Investments	Conservation

Source: Chronicle of Philanthropy: "Philanthropy 50," 2018

	DONOR	TOTAL 2018 GIVING	LOCATION	WEALTH SOURCE	TOP CAUSE
26	Paul Rady	\$80.0M	Denver, CO	Oil	Higher Education
27	Jeanne and Rex Sinquefield	\$79.9M	Westphalia, MO	Finance	Higher Education
28	William Miller III	\$75.0M	Baltimore, MD	Finance	Higher Education
29	Sheldon and Miriam Adelson	\$70.0M	Las Vegas, NV	Hotels	Religion
30	Ernest and Evelyn Rady	\$67.9M	La Jolla, CA	Real Estate	Human Services
31	Lester and Sue Smith	\$61.0M	Dallas, TX	Energy	Healthcare
32	Bruce Leven	\$60.0M	Mercer Island, WA	Retail	Healthcare
33	Julian Robertson Jr.	\$60.0M	New York, NY	Finance	Various
34	Andrew Viterbi	\$55.0M	Los Angeles, CA	Technology	Higher Education
35	Brian Acton	\$50.0M	San Francisco, CA	Technology	New Technologies
36	Gary Carlson	\$50.0M	Westlake Village, CA	Healthcare	Higher Education
37	Craig and Janet Duchossois	\$50.0M	Chicago, IL	Investments	Arts & Culture
38	William and Carolyn Franke	\$50.0M	Paradise Valley, AZ	Finance	Higher Education
39	Tod and Cindy Johnson	\$50.0M	Port Washington, NY	Finance	Financial Aid
40	Amin and Julie Khoury	\$50.0M	Wellington, FL	Engineering	Higher Education
41	Samuel and Ann Mencoff	\$50.0M	Chicago, IL	Finance	Higher Education
42	Marc and Carolyn Rowan	\$50.0M	New York, NY	Finance	Higher Education
43	Wallace and Barbara Weitz	\$50.0M	Omaha, NE	Finance	Higher Education
44	Stewart and Lynda Resnick	\$49.1M	Beverly Hills, CA	Agriculture; Food & Beverage	Arts & Culture
45	Bob and Renee Parsons	\$48.1M	Scottsdale, AZ	Technology	Various
46	Paul and Betty Woolls	\$40.1M	Napa, CA	Food & Beverage	Higher Education
47	Leon and Debra Black	\$40.0M	New York, NY	Finance	Arts & Culture
48	Gary and Kathleen Rollins	\$40.0M	Atlanta, GA	Chemicals	Higher Education
49	Mike Walker	\$40.0M	Houston, TX	Manufacturing	Higher Education
50	Raymond Suckling	\$37.1M	Sewickley, PA	Family Wealth; Investments	Various

The Top 50 U.S. Donors Gave Less in 2018

Defined as those who gave the most over the course of 2018, the top 50 donors gave **\$7.8 billion**, a steep decline from the \$14.7 billion given by the top 50 in 2017.¹

Combined giving by the Top 50 donors accounted for **1.8%** of total U.S. charitable giving in 2018.

A CLOSER LOOK AT THE TOP 502



17 made their money in finance



13 live in California, 7 live in New York



12 made their money in technology



3 left bequests

² Chronicle of Philanthropy: "Philanthropy 50," 2019

Forbes 400 List of Richest Americans Continues to Rise

- 21 individuals from the Philanthropy 50 were also listed on the Forbes 400.¹
- These 21 donors gave a total of \$5.5 billion in 2018, which is \$2.2 billion less than the combined contributions from the top two donors in 2017.
- There were **15** newcomers, 12 of whom are self-made entrepreneurs.²
- The minimum net worth to make the Forbes 400 is now a record
 \$2.1 billion, which is \$100 million higher than it was in 2017.
- In 2018, the group's total net worth reached **\$2.9 trillion**, a 7 percent growth over 2017.

Generational Giving: Baby Boomers Remain Top Givers While Generation X Rises

1,339 organizations were surveyed to provide the following information:

PERCENTAGE OF TOTAL GIVING BY GENERATION



Generation X	Generation X surpassed the Silent Generation in total giving, and are approaching the prime age for giving.
Silent Generation	The Silent Generation donated to a larger number of charities and gave more per capita (\$1,235) than any other cohort.
Baby Boomers	Baby Boomers gave 41 percent of donations last year. Almost three-fourths of Baby Boomers said their giving would either remain the same in 2018 (60 percent) or increase (12 percent).

2018 OVERVIEW BY GENERATION

	% THAT GAVE	NUMBER OF DONORS	AVERAGE GIVING PER PERSON	AVERAGE NUMBER OF CHARITIES	TOTAL GIVING
SILENT GENERATION	78%	23.5M	\$1,235	6.3	\$29.0B
BABY BOOMERS	75%	55.3M	\$1,061	4.2	\$58.6B
GENERATION X	55%	35.8M	\$921	3.8	\$32.9B
MILLENNIALS	51%	34.1M	\$591	3.5	\$20.1B
GENERATION Z	44%	9.3M	\$341	4.6	\$3.2B

Nearly 2 in 3 charitable dollars came from Baby Boomers and Generation X.

Younger Donors are Increasing Their Philanthropic Presence

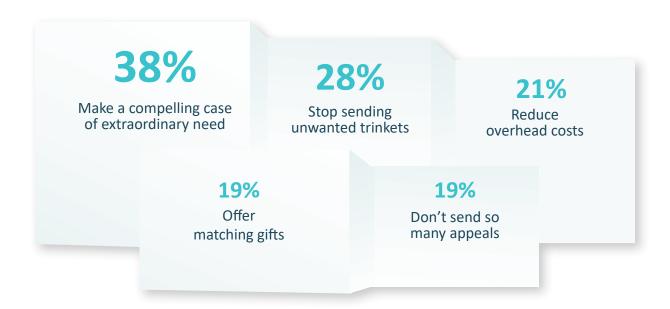
Percentage of donors who said they were going to give more in 2018 than in 2017:



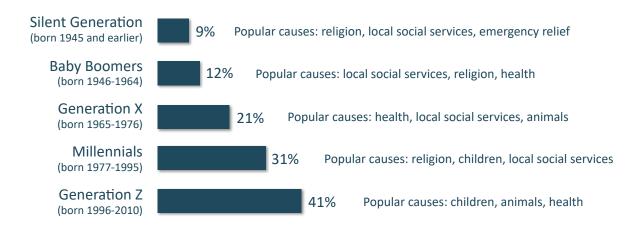
Millennials are more likely than older donors to support new causes.

48 percent increased the number of charities they supported in 2017, compared with 26 percent of middle-aged donors and 19 percent of those over 65.

What donors say charities can do to inspire more giving:

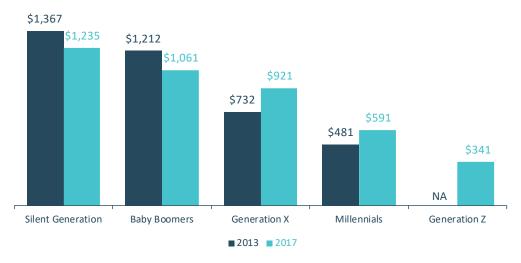


Young donors planned to increase giving more than older donors in 2018.

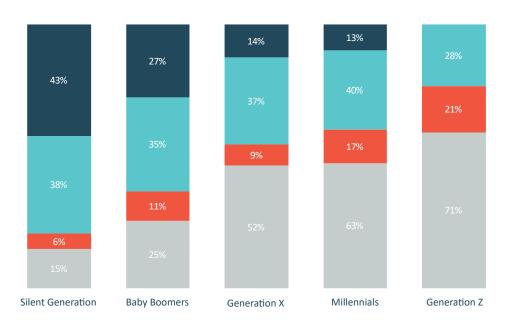


Year Over Year Change Showed Even Distribution Amongst Sectors

Generation X is gaining on Baby Boomers in average annual donations:



How they gave in 2017:



- Direct Mail still favored by the oldest donors
- Website popular with all generations
- Social Media preferred by Generation Z and Millennials
- Smartphone popular with Generation X and younger donors

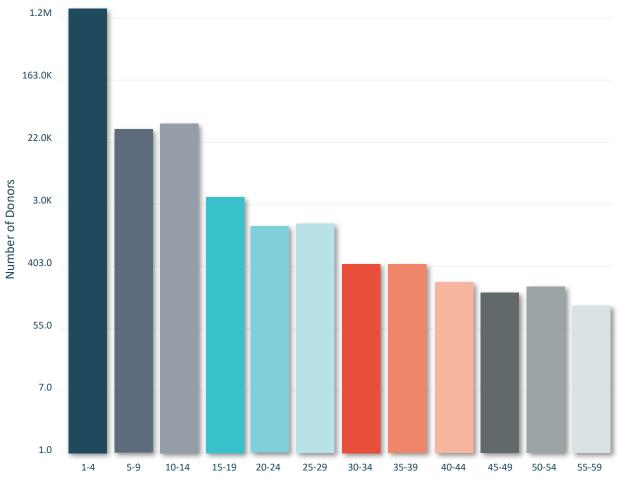


Online Giving Rose, But Growth Slowed





FREQUENCY OF ONLINE GIVING



Number of Donations

About **95 percent** of donors gave fewer than five times a year, but their gifts represented 79 percent of the total amount given online.

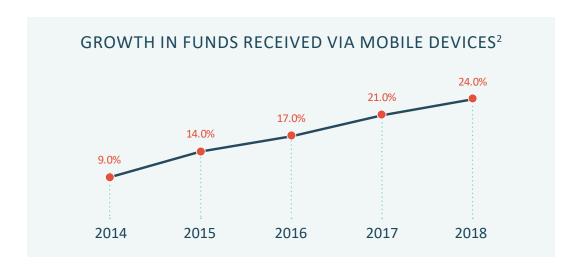
Mobile Giving Continues to Rise

\$167

The average mobile donation pledge was \$1671

64%

64% of mobile donations were made by women



DONORS USE MOBILE DEVICES TO1:



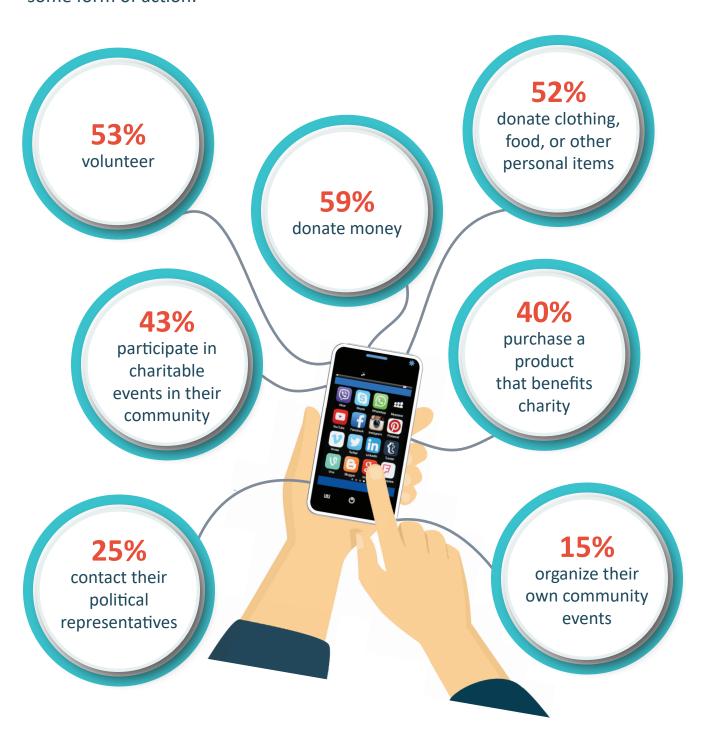
Sources:

2 Blackbaud: Charitable Giving Report, 2019

¹ Nonprofits Source: "Online Giving Statistics," 2018

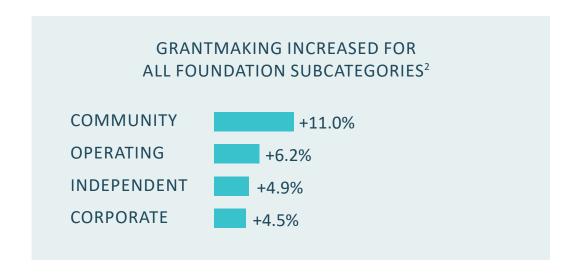
Social Media Remains an Effective Tool

55% of people who engage with nonprofits via social media end up taking some form of action:



Foundation Giving Showed the Largest Growth in 2018 with \$75.9 Billion





¹ The Giving Institute: *Giving USA: The Annual Report on Philanthropy*, 2019

Top 25 Independent Foundations by Total Giving

	FOUNDATION	TOTAL GIVING	TOTAL ASSETS
1	Bill & Melinda Gates Foundation (WA)	\$3.8B	\$40.4B
2	The Susan Thompson Buffett Foundation (NE)	\$520.4M	\$2.4B
3	Ford Foundation (NY)	\$511.9M	\$12.2B
4	Lilly Endowment Inc. (IN)	\$439.9M	\$11.7B
5	Foundation to Promote Open Society (NY)	\$431.3M	\$7.3B
6	Hod Foundation (NY)	\$376.4M	\$60.8M
7	Walton Family Foundation Inc. (AR)	\$373.5M	\$3.1B
8	The William and Flora Hewlett Foundation (CA)	\$353.5M	\$9.0B
9	The Robert Wood Johnson Foundation (NJ)	\$347.9M	\$10.3B
10	The David and Lucile Packard Foundation (CA)	\$300.2M	\$7.0B
11	W. K. Kellogg Foundation (MI)	\$296.2M	\$418.9M
12	Gordon and Betty Moore Foundation (CA)	\$290.7M	\$6.3B
13	Bloomberg Philanthropies (NY)	\$280.2M	\$7.1B
14	The Leona M. and Harry B. Helmsley Charitable Trust (NY)	\$279.8M	\$5.5B
15	The John D. and Catherine T. MacArthur Foundation (IL)	\$256.5M	\$6.1B
16	Richard F. Aster, Jr. Foundation (DE)	\$237.1M	\$60.7K
17	Simons Foundation (NY)	\$233.7M	\$2.6B
18	The Andrew W. Mellon Foundation (NY)	\$209.8M	\$6.1B
19	John Templeton Foundation (PA)	\$187.7M	\$2.9B
20	The California Endowment (CA)	\$184.5M	\$3.7B
21	The Rockefeller Foundation (NY)	\$166.1M	\$4.1B
22	Eli & Edythe Broad Foundation (CA)	\$158.3M	\$1.9B
23	Carnegie Corporation of New York (NY)	\$156.7M	\$3.3B
24	The Kresge Foundation (MI)	\$145.4M	\$3.7B
25	Robert Woodruff Foundation (GA)	\$142.7M	\$3.1B

Community Foundations Doubled Their Assets, Gifts, and Grants Over the Last 10 Years

TOP 100 LARGEST COMMUNITY FOUNDATIONS BY TOTAL ASSETS

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Assets	\$38.9B	\$40.4B	\$43.7B	\$44.9B	\$49.6B	\$57.9B	\$64.0B	\$65.9B	\$69.5B	\$82.7B
Gifts	\$4.4B	\$3.5B	\$4.0B	\$4.4B	\$5.9B	\$6.8B	\$7.7B	\$7.1B	\$8.1B	\$8.9B
Grants	\$3.9B	\$3.5B	\$3.6B	\$3.6B	\$3.9B	\$4.3B	\$5.2B	\$5.9B	\$6.8B	\$7.9B

Total reported assets, gifts, and grants for 2017:



Between 2016 and 2017 there was a:

↑12.7% increase in total assets↑7.0% increase in total gifts↑10.0% increase in total grants

Operations

- The majority of revenue comes from administrative fees (on average 71 percent)
- Two-thirds of expenses go to personnel costs (66 percent)
- The smallest (by assets) of 253 community foundations surveyed have a far greater proportion of endowed assets (89 percent) than the largest community foundations (54 percent)

Top 25 Community Foundations by Assets

	FOUNDATION	2017 ASSETS	2017 GIFTS	2017 GRANTS
1	Silicon Valley Community Foundation (CA)	\$13.5B	\$1.3B	\$1.8B
2	Tulsa Community Foundation (OK)	\$4.4B	\$264.0M	\$166.7M
3	Greater Kansas City Community Foundation (KS)	\$3.1B	\$505.9M	\$396.4M
4	The Chicago Community Trust (IL)	\$2.8B	\$383.7M	\$309.0M
5	The New York Community Trust (NY)	\$2.8B	\$81.3M	\$222.0M
6	Foundation For The Carolinas (NC)	\$2.4B	\$617.1M	\$319.2M
7	The Cleveland Foundation (OH)	\$2.4B	\$112.2M	\$141.0M
8	The Columbus Foundation (OH)	\$2.2B	\$222.4M	\$223.5M
9	The Oregon Community Foundation (OR)	\$2.2B	\$196.1M	\$107.8M
10	Marin Community Foundation (CA)	\$1.7B	\$141.9M	\$149.1M
11	California Community Foundation (CA)	\$1.6B	\$287.8M	\$179.0M
12	The San Francisco Foundation (CA)	\$1.4B	\$93.9M	\$153.7M
13	The Saint Paul & Minnesota Community Foundations (MN)	\$1.2B	\$78.8M	\$90.3M
14	The Pittsburgh Foundation (PA)	\$1.2B	\$37.9M	\$64.2M
15	Omaha Community Foundation (NE)	\$1.1B	\$168.7M	\$125.2M
16	The Boston Foundation (MA)	\$1.1B	\$193.7M	\$135.0M
17	The Community Foundation for Greater Atlanta (GA)	\$1.0B	\$145.4M	\$99.2M
18	Communities Foundation of Texas, Inc. (TX)	\$1.0B	\$95.3M	\$137.0M
19	Hartford Foundation for Public Giving (CT)	\$1.0B	\$16.6M	\$34.4M
20	Oklahoma City Community Foundation, Inc. (OK)	\$983.1M	\$88.8M	\$34.6M
21	Seattle Foundation (WA)	\$965.4M	\$120.0M	\$115.6M
22	The Rhode Island Community Foundation (RI)	\$957.3M	\$38.4M	\$43.3M
23	The Greater Milwaukee Foundation (WI)	\$913.4M	\$46.1M	\$95.5M
24	Community Foundation for Southeast Michigan (MI)	\$912.0M	\$86.2M	\$74.0M
25	Community Foundation Serving Richmond and Central Virginia (VA)	\$858.5M	\$113.9M	\$88.2M

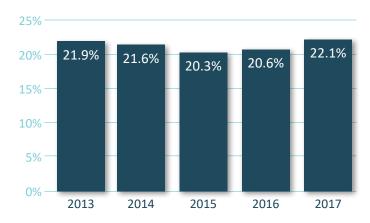
Donor-Advised Funds and Private Foundations are on the Rise

DONOR-ADVISED FUNDS COMPARED TO PRIVATE FOUNDATION GROWTH¹

DONOR-ADVISED FUNDS (DAFs)*	2015	2016	2017
Number of DAFs	272,845	289,478	463,622
Assets	\$77.18B	\$86.45B	\$110.01B
Grantmaking	\$14.22B	\$15.91B	\$19.08B
PRIVATE FOUNDATIONS			
Number of Foundations	79,489	80,988	82,516
Assets	\$734.10B	\$792.62B	\$855.81B
Grantmaking	\$44.13B	\$45.16B	\$49.50B

While the number of DAFs has quickly outpaced private foundations, growing by **60.2 percent** between 2016 and 2017, the assets held by private foundations have grown at a faster rate. Additionally, the amount granted by DAFs represents about **40 percent** of the grants made by private foundations.

GRANT PAYOUT PERCENTAGES



DAF payout rate is on the rise again, and has remained above 20 percent for every recorded year.

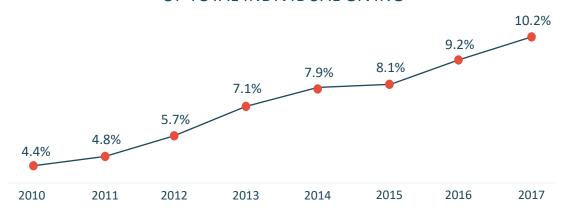
^{*}Donor-Advised Fund (DAF): A fund that allows donors to make contributions and then recommend preferred grants over time.

DONOR-ADVISED FUND GROWTH PERCENTAGES (IN BILLIONS)

	2016	2017	% CHANGE
Charitable Assets	\$86.45	\$110.01	27.3%
Total Contributions	\$25.09	\$29.23	16.5%
Total Grant Dollars	\$15.91	\$19.08	19.9%
Grant Payout	20.6%	22.1%	1.5%
Total Number of DAF Accounts	289,478	463,622	60.2%
Average Size of DAF Account (\$)	\$298,628	\$237,356	-20.5%

DAFs saw growth in all metrics except the average account size, calculated by dividing the total assets by the total number of accounts. One possible explanation for this could be a large increase of accounts that hold fewer assets.

GIVING TO DONOR-ADVISED FUNDS SHOWN AS A PERCENTAGE OF TOTAL INDIVIDUAL GIVING

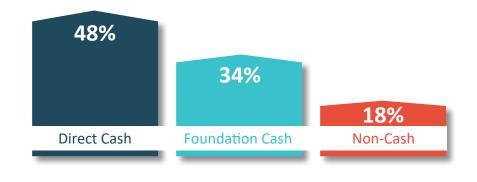


In 2017, individual giving was estimated at \$286.65 billion, making up 67 percent of the \$424.7 billion total giving. Contributions to DAFs totaled \$29.23 billion, making that 10.2 percent of all individual giving.

Corporate Contributions Rose Slightly in 2018 to \$20.1 Billion



2017 CORPORATE GIVING BY FUNDING TYPE²



6 out of 10 companies increased giving between 2015-2017. The median increase was 15 percent.

Annual Revenue is Up but Giving as a Percentage of Revenue Maintains

Total giving rose **14.35**%, from \$21.6 million in 2015 to \$24.7 million in 2017. Despite this growth, giving as a percent of revenue stayed at 0.13%.

TOTAL GIVING INCREASE

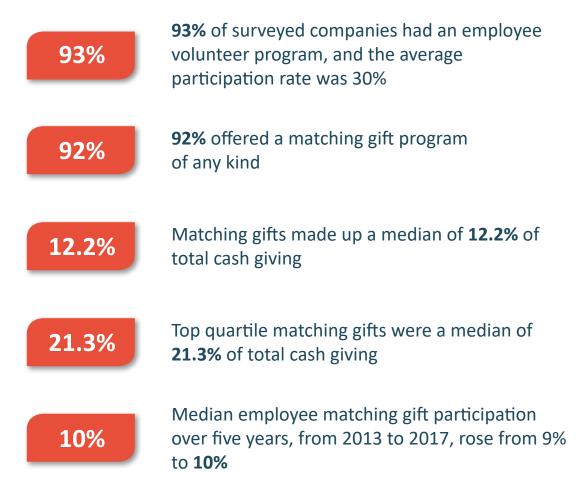


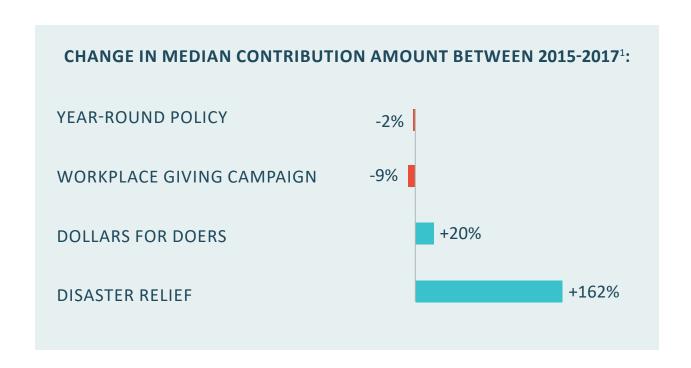
\$55.3 million was the median total giving for the top-quartile leaders.

A Closer Look at Corporate Giving

- Giving to disaster relief increased over **300 percent**, as median cash giving rose from \$212,000 in 2015 to \$862,000 in 2017.
- Education (K-12 and Colleges & Universities) was the top sector, making up 27 percent of contributions, followed closely by Health Services at 25 percent.
- Corporate grantmakers are focusing their charitable efforts by increasing support to fewer organizations. The number of grants fell
 22 percent between 2015-2017, but the median grant amount increased
 19 percent. Recipients also decreased, from 52 in 2015 to 38 in 2017.

The Majority of Corporations Invest in Gift Matching Programs





It is estimated that **\$6-\$10 million** in matching gift funds are not claimed each year.²

Top 50 Corporations by Total Giving

The following represents total giving reported by the *Chronicle of Philanthropy*

	CORPORATION	PRE-TAX PROFIT	TOTAL CASH DONATIONS	TOTAL DONATIONS
1	Pfizer (NY)	\$12.3B	\$210.1M	\$4.8B
2	Merck & Company (NJ)	\$6.5B	\$93.8M	\$2.7B
3	Google (CA)	\$27.1B	\$255.1M	\$1.7B
4	Gilead Sciences (CA)	\$13.5B	\$388.1M	\$1.6B
5	Johnson & Johnson (NJ)	\$17.6B	\$227.0M	\$1.4B
6	Microsoft Corporation (WA)	\$23.1B	\$169.4M	\$1.3B
7	Bristol-Myers Squibb (NY)	\$5.1B	\$162.7M	\$1.1B
8	Amgen (CA)	\$9.5B	\$23.6M	\$1.1B
9	Eli Lilly and Company (IN)	\$2.1B	\$33.5M	\$971.5M
10	Cisco Systems (CA)	\$12.2B	\$73.6M	\$367.3M
11	IBM (NY)	\$11.4B	\$36.6M	\$297.7M
12	Wells Fargo & Company (CA)	\$27.3B	\$286.5M	\$286.5M
13	Goldman Sachs Group (NY)	\$11.1B	\$279.6M	\$279.6M
14	JPMorgan Chase & Company (NY)	\$35.9B	\$250.0M	\$250.0M
15	Target Corporation (MN)	\$3.6B	\$104.9M	\$217.6M
16	ExxonMobil Corporation (TX)	\$18.6B	\$204.0M	\$204.0M
17	Kroger Company (OH)	\$4.6B	\$12.0M	\$189.0M
18	Bank of America (NC)	\$29.2B	\$180.6M	\$185.9M
19	Citigroup (NY)	\$22.7B	\$146.8M	\$146.8M
20	General Mills (MN)	\$2.5B	\$91.2M	\$136.7M
21	PepsiCo (NY)	\$9.6B	\$51.4M	\$108.9M
22	Ford Motor Company (MI)	\$8.1B	\$103.6M	\$103.6M
23	Procter & Gamble (OH)	\$14.0B	\$60.5M	\$99.5M
24	Mondelez International (IL)	\$3.1B	\$8.1M	\$90.2M
25	Intel Corporation (CA)	\$20.3B	\$88.5M	\$88.5M

	CORPORATION	PRE-TAX PROFIT	TOTAL CASH DONATIONS	TOTAL DONATIONS
26	Prudential Financial (NJ)	\$7.7B	\$73.3M	\$73.3M
27	State Farm Mutual Automobile Insurance Company (IL)	N/A	\$60.0M	\$60.0M
28	U.S. Bancorp (MN)	\$7.5B	\$60.1M	\$60.1M
29	UPS (GA)	\$7.1B	\$55.1M	\$55.1M
30	Dow Chemical Company (MI)	\$2.7B	\$52.7M	\$52.7M
31	Capital One Financial Corporation (VA)	\$5.5B	\$56.5M	\$56.5M
32	FedEx (TN)	\$4.5B	\$49.3M	\$49.3M
33	Exelon Corporation (IL)	\$3.8B	\$51.0M	\$51.0M
34	PNC Financial Services Group (PA)	\$5.4B	\$48.8M	\$48.8M
35	Kohl's (WI)	\$875.0M	\$44.0M	\$44.0M
36	Marriott International (DC)	\$2.8B	\$18.5M	\$18.5M
37	MetLife (NY)	\$5.0B	\$43.0M	\$43.0M
38	Dominion Foundation (VA)	\$3.0B	\$42.6M	\$42.6M
39	Nationwide (OH)	\$562.0M	\$41.8M	\$41.8M
40	Aetna (CT)	\$2.9B	\$41.1M	\$41.1M
41	Duke Energy Corporation (NC)	\$4.2B	\$39.7M	\$39.7M
42	American Express Company (NY)	\$7.4B	\$37.8M	\$37.8M
43	ConocoPhillips (TX)	\$2.6B	\$36.7M	\$36.7M
44	Costco Wholesale Corporation (WA)	\$4.0B	\$34.5M	\$34.5M
45	Deere & Company (IL)	\$3.1B	\$33.4M	\$33.4M
46	Caterpillar (IL)	\$4.0B	\$33.0M	\$33.0M
47	Colgate-Palmolive (NY)	\$3.4B	\$25.5M	\$25.5M
48	HCA (TN)	\$4.3B	\$32.0M	\$32.0M
49	Northrop Grumman Corporation (VA)	\$3.0B	\$30.7M	\$30.7M
50	Ecolab (MN)	\$13.8B	\$22.1M	\$22.1M

Glossary of Terms

Baby Boomers

Those born between 1946 and 1964.

CAGR

Compound annual growth rate. The rate of growth of an investment over a specific period of time.

Charitable Trust

A trust that is not tax exempt, all of the unexpired interests of which are devoted to one or more charitable purposes, and for which a charitable contribution deduction was allowed under a specific section of the Internal Revenue Code.

Community Foundation

Nonprofit organization dedicated to a particular area.

Donor-Advised Fund (DAF)

A fund that allows donors to make contributions and then recommend preferred grants over time.

Family Foundation

Nonprofit organization funded by the endowment from a family.

Foundation Cash

Grant awarded by corporate foundations.

Generation X

Those born between 1965 and 1976.

Generation Z

Those born between 1996 and 2010.

Gifts to Individuals

In-kind gifts to individuals in need, made by foundations or assistance programs.

High Net Worth Individual (HNWI)

Those having investible assets of \$1 million or more, excluding primary residence, collectibles, consumables, and consumer durables.

Independent Foundation

Nonprofit organization not governed by a benefactor, family, or corporation.

Impact Investing

Investments made into companies, organizations, and funds with the intention to generate a measurable, beneficial social or environmental impact alongside a financial return.

Millennials

Those born between 1977 and 1995.

Non-Cash

A form of corporate giving that includes in-kind gifts and pro bono services.

Public-Society Benefit

Organizations focused on voter rights, civil rights, consumer rights, and community or economic development.

Silent Generation

Those born in 1945 and earlier.

Ultra High Net Worth Individual

Individual whose net worth exceeds \$50 million.

About CCS Fundraising

1947 Established

400+Professional Staff Members

12,000+Organizations Served

CCS Fundraising is a strategic consulting firm that partners with nonprofits for transformational change. As leading experts in capital campaign management, we plan, develop, and implement campaigns to advance causes and secure sustainable futures for premiere organizations throughout the world.

Members of the CCS team are highly experienced and knowledgeable across sectors, disciplines, and regions. With offices throughout the United States and globally, our unique, customized approach provides each client with an embedded team member for the duration of the engagement.

Beyond comprehensive, hands-on campaign implementation, we also deliver step-by-step strategic guidance for organizations at any stage in the development process. Our services include:

- Capital Campaigns
- Feasibility & Planning Studies
- Development Assessments & Audits
- Interim Development Management
- Learning & Leadership Strategy
- Research & Analytics
- Major Gift Initiatives

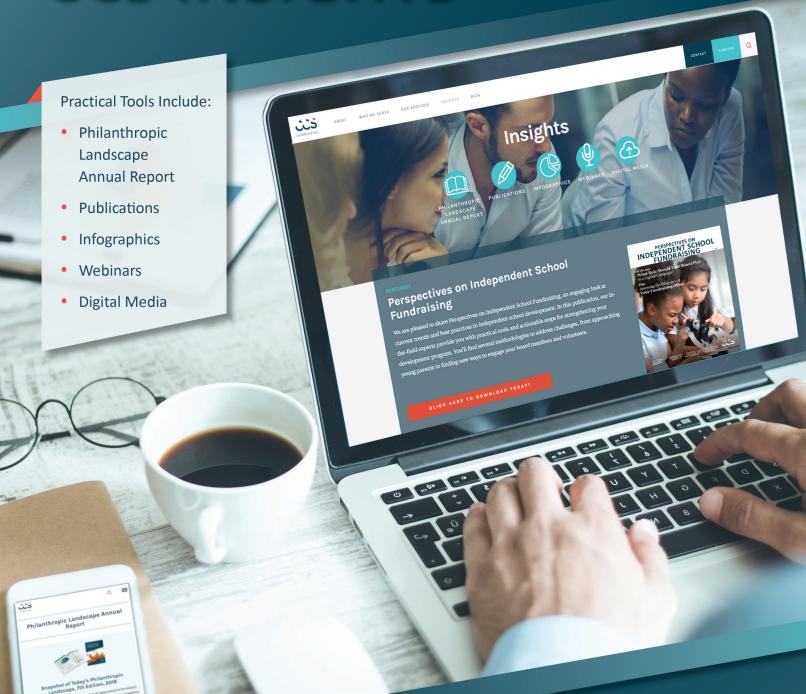
Nonprofits benefit most when fundraising knowledge is combined with best practices from diverse experience. Our expansive perspective helps us bring fresh insights and offer real-time solutions unique to each situation. While the results of our work are immediate, the impact of the strategies, tools, and methods we develop with our partnering institutions is enduring.

We have a proven track record of notable, high-profile projects in the following sectors:

- Colleges & Universities
- Primary & Secondary Education
- Healthcare
- Faith-based Organizations
- Human Services
- Environmental & Animal Welfare
- Arts, Culture, & Humanities
- Science & Technology
- Policy Groups
- Associations

CCS is a proud member and supporter of highly-recognized associations and member organizations across the fundraising industry. We partner annually with the Giving Institute, the IUPUI Lilly Family School of Philanthropy, the Association for Fundraising Professionals, as well as many sector-specific groups that develop and promote best practices each year.

CCS INSIGHTS





As a leading firm with a presence across all nonprofit sectors, we understand the challenges you face, as well as the major opportunities available on the horizon. That's why we are excited to offer practical tools and tips through our *Insights Page on the CCS Website*. This comprehensive hub for articles, data reports, publications, and digital media has been designed to help you better navigate the philanthropic terrain and advance your missions. Your roadmap to success is now one click away!

ccsfundraising.com/Insights

Thank you to the following sources for the data used to compile the *Snapshot of Today's Philanthropic Landscape*:

Bank of America Blackbaud Bureau of Labor Statistics Chronicle of Philanthropy Corporation for National & Community Service Credit Suisse CECP Forbes Foundation Center The Giving Institute and Giving USA *Institute for Policy Studies* IUPUI Lilly Family School of Philanthropy National Philanthropic Trust Nonprofits Source USB and Hauser Institute for Civil Society *Verified Volunteers*

CCS FUNDRAISING PUBLICATION STATEMENT

In creating this publication, CCS Fundraising has made every effort to avoid the unauthorized use of copyrighted works. Facts and statistics presented in this publication have been taken from the public domain or taken from previously published works and attributed to the authors of those works in citations. In its use of information gleaned from the cited works, CCS has attempted to adhere to the principles of fair use set out in the U.S. Copyright Act, 17 U.S.C. § 107. CCS encourages any author who is concerned about an unauthorized use of its work in this publication to contact CCS to request the removal of the allegedly infringing material from this publication.

While every effort has been made to ensure the accuracy of the information contained herein, this publication is provided on an as-is basis with no warranties, either express or implied as to its accuracy or fitness for use for any particular purpose.

